

REUNIONS



Intercultural Exchange Program

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YFU USA is a 501c(3) nonprofit organization.

FROM THE BOARD OF DIRECTORS



In 2012, YFU updated our mission and values: to advance intercultural understanding, mutual respect, and social responsibility through educational exchanges for youth, families, and communities. Since its founding in 1951, YFU has enabled millions of global relationships to form. These relationships endure—spanning oceans and continents and transcending cultures and languages. When our YFU families are able to reunite with their students, through years or decades, they join together again to share their unique exchange experience and bring back memories as if they were yesterday.

YFU's position as an industry leader remains strong. In 2012 YFU invested in additional personnel to monitor safety and increase support to schools, families, volunteers and students. YFU has upheld our reputation for exceptional program quality, safety standards and compliance as supported by dedicated staff and volunteers. This year, YFU was the only organization awarded full-listing for J-1 inbound, outbound and short term exchange by the Council on Standards for International Educational Travel (CSIET).



International exchange makes a profound and lasting impression on students, families and communities as demonstrated in the many reunion stories we've collected over the years. Reunions reconnect us with people from our past who have had a deep, indelible impact on who we are. At YFU, we are grateful to have facilitated -millions of life-long relationships over the last seven decades, and we look forward to continuing the tradition for generations to come.

Enjoy learning more in this report or on www.yfu-usa.org. Join us as we celebrate the international reunions that have happened due to the YFU experience! Thank you for your support and belief in our continued success.

A handwritten signature in black ink, which appears to read "Daryl Weinert".

Daryl Weinert
CHAIR OF BOARD OF TRUSTEES



REUNION STORY



Mariele Münstermann, Alumnus from Germany, 1961, fondly recalls her year spent in America as a YFU exchange student. While visiting the States for her 50th class reunion last June, Mariele was kind enough to take a moment to tell YFU her story.

Growing up in post-war Germany, young Mariele was always interested in America. Born at the end of WWII, Mariele tells the story of being held by an American GI when she was just two days old. "The GI's gave my mother food. Because of this, I was always interested in the USA." Her first interests focused around the culture of the US, and after speaking with some neighbor boys who had been to America through YFU, Mariella applied and was accepted on program.

Placed with the Heenan family in Flint, MI, Mariele attended St. Michael's High School where she met many friends and continued to keep in contact with them for the next 50 years. Mariele recalls, "the first two weeks on exchange were very hard and I had to work very hard." But then, she found her independence and began to see things from a different angle. She quickly acclimated herself to the school, making new life-long friends in the process.

Upon her return to Germany, Mariele became a French teacher, eventually moving to France with her husband, but she always remained in touch with her classmates from St. Mike's. Back in America for her reunion, it was as if she never left with so many of her classmates, recalling with great fondness, their year with Mariele so long ago.

Mariele's story exemplifies not only how exchange has a lasting impact on relationships but also the future career choices of our students. Any network is strengthened when connections are continually made and sustained, and in this way YFU's impact on intercultural understanding progresses into its 7th decade. For Mariele, 52 years later, she is still connected; to her old community of Flint, to her many friends made during her year on program and to the legacy of YFU and our Founder, Rachel Andresen.



REUNION STORY

“When our YFU daughter returned to Kyrgyzstan in 2004, we had no doubt that we would continue our loving relationship. However, we didn’t know when we would see her again. To our delight, Ketty was able to return to the US for college, spending school vacations with her American family. During the college years, she met her “Mr. Right” and brought him into her American family. After graduation and a year at the Carnegie Endowment for International Peace, she asked her host dad to give her away at her wedding. (Her YFU host brother from Brazil took the splendid wedding photos.) The next year our family welcomed her 13-year-old sister for the summer, and the following summer her mother and younger brother joined American family members to celebrate as Ketty received her Masters in International Economics and Finance. Now, ten years after she walked into our hearts and became our “forever” daughter, her host dad and I are going to Central Asia, to travel with our bi-cultural daughter and son-in-law in her country. We are told to expect a warm welcome from her extended family.”



- Madeleine Henderson – YFU Host Mom and Volunteer

“My YFU Family is the BEST because...

Eleven of our twenty-one YFU daughters joined us in Berlin this month for a big family reunion!

The official event was three days long with lots of chocolate chip cookies, s’mores, stories and pictures. It was great fun to watch these lovely, accomplished young women get to know each other, swap stories and discover what exchange student experiences they shared. We played a game “Stand up if you ate tacos as your first meal . . . made homemade ice cream . . . played in the orchestra . . . talked to Uncle Bob about his stamp collection . . . liked root beer . . .” We met their parents, husbands, boyfriends and five of our nine YFU grandchildren. Five of our daughters live in Berlin. We got to see their homes, walk their neighborhoods and meet them for an afternoon at a museum or in Potsdam before and after the reunion itself. We even randomly ran into one daughter on a busy Berlin shopping street! Two live within a short distance of one another and one of my favorite mornings involved leaving one house, walking to the local Saturday market, then popping over to the other’s house to retrieve something. The grandchildren were excited to see me again and I could wish my YFU son-in-law a happy birthday in person. By the time we left, we felt very at home in many corners of Berlin.



We originally initiated the idea of the reunion last fall and set up the basic outline of events, but it was our daughters and their families who pulled it all together and filled in all the gaps, made the food, organized the adventures, hosted the ones coming in from afar and put together a scrapbook for us to express what their years abroad had meant to them. My YFU family is *the best.*”

— Susan was a host mom from 1989 to 2011 and a volunteer from Charlottesville, VA.

COMMUNITY COLLEGE PROGRAM (CCP)

YFU offers both English as a Second Language (ESL) and Academic study programming for students who have completed their secondary schooling or who exceed the age requirement for YFU's high school programs. Since its inception in 1990, more than 3,600 students have participated in the Community College Program. Program participants enroll in one of YFU's partner colleges across the United States for a semester, year, or two-years to study the arts, sciences, business, literature, or ESL. Two-year participants have the opportunity to earn their Associate's Degree while on program, and all participants have the opportunity to earn college credits that may be transferable to a Bachelor's Degree program if they choose to continue their studies in the United States. All YFU partner colleges are able to assist students interested in transferring to a 4-year college. In 2012, more than 100 students participated in this unique program.

Students may choose to follow the YFU tradition of living with an American host family or they may choose to live in campus residence halls or apartments. Students who choose to live in campus housing are provided with an American mentor family who maintains regular contact with the student. The Community College Program provides program participants with a diverse educational opportunity through academic and cultural experiences, and in turn program participants bring a wealth of intercultural perspectives to the colleges and their communities.



SUPPORT



YFU Support System

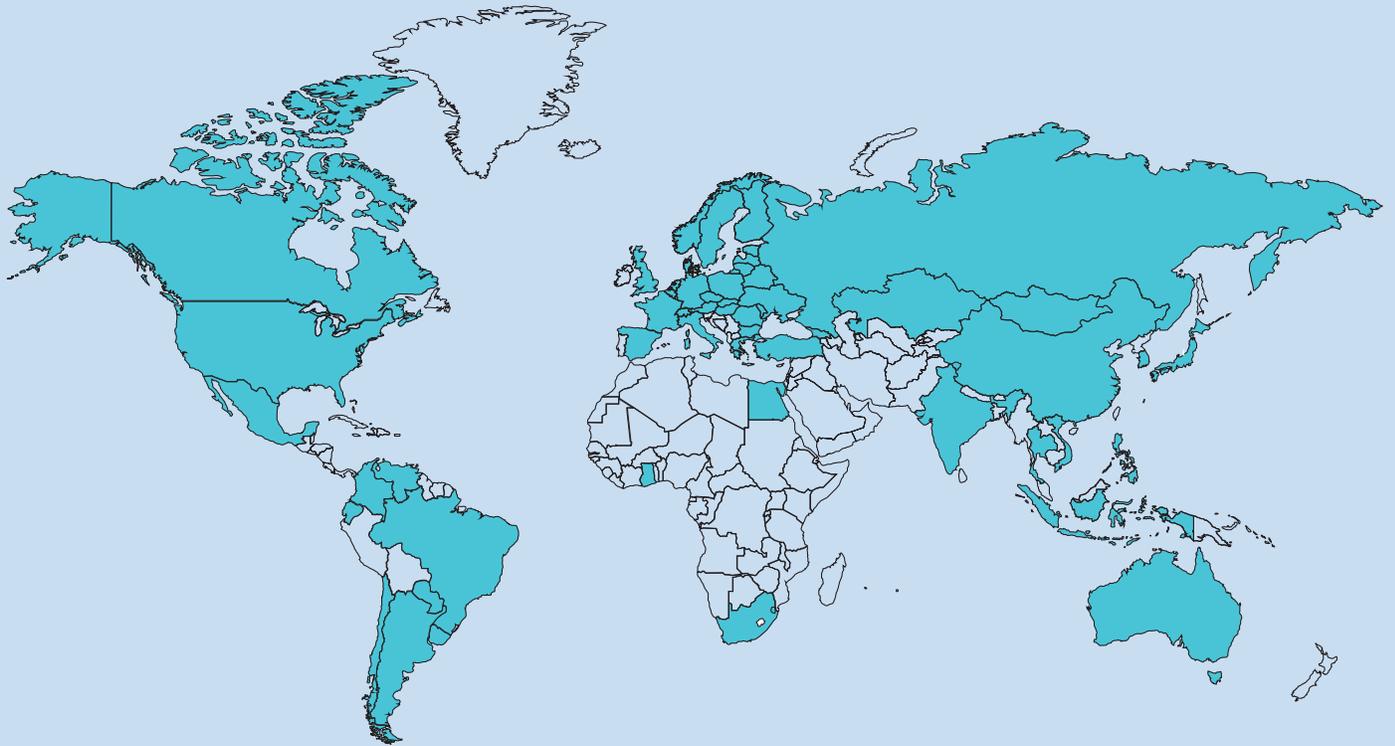
The purpose of the YFU USA Support System is to anticipate and respond to the needs of participants and the organization in the area of on-program support. This is done by developing and maintaining qualitative systems and procedures through consultation, education and monitoring.

Corporate Sponsorship

Also, YFU USA appreciates the continued support from our corporate and foundation partners:

- C. R. Bard, Inc. (employee)
- Chelsea Community Hospital (employee)
- Chevron Corporation (employee)
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FINANCIAL

Youth For Understanding USA, Inc. Statements of Financial Position December 31, 2012 and 2011

	<u>2012</u>	<u>2011</u>
Assets		
Cash	\$ 1,222,847	\$ 540,584
Investments	953,853	7,844,190
Certificates of Deposit	5,865,810	1,215,226
Accounts Receivable		
Program Fees Receivable from International Affiliates	56,567	49,800
Grants Receivable	128,162	67,654
Other Accounts Receivable	90,847	31,431
Prepaid Expenses and Other Assets	165,540	151,294
Deposits	29,544	24,921
Property and Equipment, Net	<u>173,407</u>	<u>144,936</u>
Total Assets	<u>\$ 8,686,577</u>	<u>\$ 10,070,036</u>
Liabilities and Net Assets		
Liabilities		
Accounts Payable and Accrued Expenses	\$ 678,731	\$ 648,261
Accrued Program Expenses	1,535,077	3,109,466
Deferred Revenue	<u>1,009,197</u>	<u>753,549</u>
Total Liabilities	<u>3,223,005</u>	<u>4,511,276</u>
Net Assets		
Unrestricted - Operating	5,373,384	5,447,754
Temporarily Restricted	<u>88,188</u>	<u>111,006</u>
Total Net Assets	<u>5,463,572</u>	<u>5,558,760</u>
Total Liabilities and Net Assets	<u>\$ 8,686,577</u>	<u>\$ 10,070,036</u>

FINANCIAL

Youth For Understanding USA, Inc.
Statements of Activities
For the Twelve Months Ended December 31, 2012

	2012		
	Unrestricted	Temporarily Restricted	Total
Revenue and Support			
Program Fees	\$ 14,932,225	\$ -	\$ 14,932,225
Corporate Scholarships and Special Programs	1,651,840	60,757	1,712,597
Grants	93,070	-	93,070
Other Contributions	1,197,477	-	1,197,477
Foreign Currency Translation Adjustment	(192)	-	(192)
Net Assets Released from Restrictions	85,575	(83,575)	
Total Revenue and Support	<u>17,957,995</u>	<u>(22,818)</u>	<u>17,935,177</u>
Operating Expenses			
Program	16,133,738	-	16,133,738
Supporting Services			
Management and General	1,921,797	-	1,921,797
Fund-Raising	94,387	-	94,387
Total Operating Expenses	<u>18,149,922</u>	<u>-</u>	<u>18,149,922</u>
Changes in Net Assets from Operations	<u>(191,927)</u>	<u>(22,818)</u>	<u>(214,745)</u>
Other Revenues			
Investment Income	27,155	-	27,155
Other Revenue	92,402	-	92,402
Total Other Revenues	<u>119,557</u>	<u>-</u>	<u>119,557</u>
Change in Net Assets	(72,370)	(22,818)	(95,188)
Net Assets at Beginning of Period	<u>5,447,754</u>	<u>111,006</u>	<u>5,558,760</u>
Net Assets at End of Period	<u><u>\$5,375,384</u></u>	<u><u>\$88,188</u></u>	<u><u>\$5,463,572</u></u>

The following summary of the financial statements are incorporated in the annual audit report issued by Councilar, Buchannan and Mitchell (CBM) for the fiscal year ended December 31, 2012. The full financial statements and notes are available upon request from YFU USA.

FINANCIAL

Youth For Understanding USA, Inc. Statements of Activities For the Twelve Months Ended December 31, 2011

	2011		
	Unrestricted	Temporarily Restricted	Total
Revenue and Support			
Program Fees	\$ 14,791,633	\$ -	\$ 14,791,633
Corporate Scholarships and Special Programs	1,486,704	80,690	1,567,394
Grants	63,854	-	63,854
Other Contributions	892,623	-	892,623
Foreign Currency Translation Adjustment	(11,870)	-	(11,870)
Net Assets Released from Restrictions	111,014	(111,014)	
Total Revenue and Support	<u>17,333,958</u>	<u>(30,324)</u>	<u>17,303,634</u>
Operating Expenses			
Program	16,934,191	-	16,934,191
Supporting Services	1,681,923	-	1,681,923
Management and General	91,337	-	91,337
Fund-Raising			
Total Operating Expenses	<u>18,707,451</u>	<u>-</u>	<u>18,707,451</u>
Changes in Net Assets from Operations	<u>(1,373,493)</u>	<u>(30,324)</u>	<u>(1,403,817)</u>
Other Revenues			
Investment Income	20,826	-	20,826
Other Revenue	77,454	-	77,454
Total Other Revenues	<u>98,280</u>	<u>-</u>	<u>98,280</u>
Change in Net Assets	(1,275,213)	(30,324)	(1,305,537)
Net Assets at Beginning of Period	<u>6,722,967</u>	<u>141,330</u>	<u>6,864,297</u>
Net Assets at End of Period	<u><u>\$5,447,754</u></u>	<u><u>\$111,006</u></u>	<u><u>\$5,558,760</u></u>

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